



## **ARDEN CORDOVA CUSTOMER SERVICE AREA**

### **What is the 2016-2018 General Rate Case and how does it work?**

As a regulated utility, Golden State Water Company's (Golden State Water) rates are determined by the California Public Utilities Commission (CPUC). The rates reflect the full cost to provide water service, maintain the infrastructure and make needed system improvements.

A General Rate Case (GRC) is a regulatory proceeding conducted by the CPUC to determine rates for regulated utilities. Every three years, the CPUC conducts an open and transparent review of Golden State Water's rate proposal to ensure customers receive a fair rate for reliable, quality water service. The GRC process is very thorough and generally lasts 18 months with oversight from the Office of Ratepayer Advocates and opportunity for customers to participate.

This GRC decision is regarding rates in 2016, 2017 and 2018. Because this GRC was delayed more than a year, interim rates took effect on January 1, 2016 and will remain until the new approved rates are implemented on April 20, 2017. In June 2017, Golden State Water will implement surcredits/surcharges through the 2016 Interim Rates Memorandum Account to settle the balance between the GRC revenue adjustment that has been approved for 2016 and the revenue that was actually recovered through interim rates. Any over-collected revenue will be refunded, and any under-collected revenue will be recovered via a surcharge.

Also, because of the delayed approval of the GRC, the CPUC instructed Golden State Water to implement 2017 rates, which includes the approved 2016 rate increase from the GRC plus an escalation year adjustment for 2017 that accounts for the impact of inflation on approved operating expenses and additional infrastructure investments planned in 2017.

### **How is my service area affected?**

Golden State Water delivers quality drinking water and reliable service 24 hours a day, 7 days a week, to approximately 16,200 customers in the Arden Cordova Service Area (CSA). Customers within the Arden Cordova CSA, which includes portions of Arden Manor, Gold River and portions within the city of Rancho Cordova, would see the following rate impact:

- 7.91 % increase in revenues (\$ 885,800) in 2017

### **How will my bills be affected in 2017?**

Beginning when new rates are implemented on April 20, an average residential customer in the Arden Cordova Customer Service Area with a 5/8 x 3/4" meter, using 10,472 gallons (1,400 cubic feet or 14 Ccf) of water per month, would see a monthly bill increase of \$2.94 from \$29.82 to \$32.76 compared to 2016 (excluding any applicable surcharges).

This total includes the 3.8 percent increase approved through the General Rate Case, as well as the 2017 escalation year adjustment.

Primary factors contributing to the rate adjustment include reduced water usage, increased water costs and local infrastructure investments.

### **When will the rate changes take effect?**

These new water rates will be implemented effective April 20, 2017.

### **Benefit to Customers**

In this 2016-18 GRC application, customers in the Arden Cordova service area will benefit from a wide range of investments to address water supply, storage and distribution needs. Additionally, projects are proposed for the maintenance and replacement of water mains and pumps, the destruction of offline wells and an update of Arden Cordova's Urban Water Management Plan.

Following are capsule summaries of key upcoming projects:

- **Coloma Reservoir Maintenance:** Project will protect and prolong the useful life of the reservoir by recoating the interior Coloma Reservoir No. 2, reinforcing the structure and installing a cathodic protection system. The \$389,000 capital investment will also reduce the risk of reservoir failure and ensure reliable operational, fire and emergency storage.
- **Booster pump installation:** To improve water pressure throughout the Cordova System, a \$306,000 capital investment is proposed to install a booster pump at the Coloma Water Treatment Plant. Installation of a new booster would optimize efficiency during all demand scenarios.
- **Filtration System Maintenance:** To optimize filtration efficiency and improve run time, backwash frequency, removal rate and effectiveness, and energy costs, a \$298,000 capital investment is proposed to replace the media in four filters at the Coloma Water Treatment Plant.
- **Meters and Services Installation:** A \$3,514,00 in capital investment is proposed to install new meters and connections associated with new service requests, replace leaking services and meters that are not operating properly and install meters on existing non-metered customer service lines in compliance with California law.
- **Pipeline Replacement:** To proactively address pipes that need replacement or repair in the local system, a \$4,431,000 investment is proposed to implement a pipeline management program. This project will include the installation of new water lines in public roadways to replace old and deteriorating mains.

- **Miscellaneous Street Improvements:** In compliance with franchise agreement terms, a \$360,000 budget is proposed to modify services, hydrants and storm drains and replace water mains, as needed, in correlation with street improvement projects.

### **What steps did Golden State Water take to reduce rate increases?**

#### *Cost controls to prevent wasteful spending*

- Golden State Water has an anti-fraud committee and ethics hotline and the company encourages employees to report any sign of mismanagement or misappropriation of funds.
- The company conducts thorough internal auditing of all services to ensure costs are appropriate.

#### *Appropriate staffing levels and salaries keep labor expenses in line with competitors*

- Reduced workforce to improve efficiency without impacting water service.
- Salary for each position is on par with other utilities for similar positions. This results in low employee turnover and minimizes the costs of recruiting and training new employees.
- The cost of funding new employee retirement has been reduced as a result of shifting from a defined-benefit pension program to a defined-contribution program.

#### *Promoting water-use efficiency saves customers money*

- Golden State Water's emphasis on water-use efficiency will reduce the amount of additional purchased water that some of its systems require.
- Successful conservation outreach, in some cases, can delay the need for Golden State Water to construct new wells.

### **Additional GRC Information**

The GRC forecasts the following expenses, which may be recovered through water rates:

- Supply expenses
- Operating expenses
- System maintenance
- Administration
- Depreciation of capital investments
- Taxes
- Financing costs and debt servicing for Capital Investment

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