



SOUTHWEST CUSTOMER SERVICE AREA

What is the 2016-2018 General Rate Case and how does it work?

As a regulated utility, Golden State Water Company's (Golden State Water) rates are determined by the California Public Utilities Commission (CPUC). The rates reflect the full cost to provide water service, maintain the infrastructure and make needed system improvements.

A General Rate Case (GRC) is a regulatory proceeding conducted by the CPUC to determine rates for regulated utilities. Every three years, the CPUC conducts an open and transparent review of Golden State Water's rate proposal to ensure customers receive a fair rate for reliable, quality water service. The GRC process is very thorough and generally lasts 18 months with oversight from the Office of Ratepayer Advocates and opportunity for customers to participate.

This GRC decision is regarding rates in 2016, 2017 and 2018. Because this GRC was delayed more than a year, interim rates took effect on January 1, 2016 and will remain until the new approved rates are implemented on April 20, 2017. In June 2017, Golden State Water will implement surcredits/surcharges through the 2016 Interim Rates Memorandum Account to settle the balance between the GRC revenue adjustment that has been approved for 2016 and the revenue that was actually recovered through interim rates. Any over-collected revenue will be refunded, and any under-collected revenue will be recovered via a surcharge.

Also, because of the delayed approval of the GRC, the CPUC instructed Golden State Water to implement 2017 rates, which includes the approved 2016 rate decrease from the GRC plus an escalation year adjustment for 2017 that accounts for the impact of inflation on approved operating expenses and additional infrastructure investments planned in 2017.

How is my service area affected?

Golden State Water delivers quality drinking water and reliable service to approximately 55,000 customers in the Southwest Customer Service Area (CSA), 24 hours a day, 7 days a week. Customers within the Southwest CSA, which includes Southwest Los Angeles County and the communities of Gardena and Lawndale, and portions of Carson, Compton, El Segundo, Hawthorne, Inglewood, Redondo Beach, and unincorporated Athens, Del Aire, El Camino Village, Lennox and Gardena Heights, as part of Region 2, would see the following revenue impact in 2017:

- -2.11% decrease in revenues (-\$2,759,300) in 2017

How will my bills be affected in 2017?



Beginning when new rates are implemented on April 20, an average residential customer in the Southwest Customer Service Area with a 5/8 x 3/4" meter, using 7,480 gallons (1,000 cubic feet or 10 Ccf) of water per month, would see a monthly bill decrease of \$1.68 from \$56.33 to \$54.65 compared to 2016 (excluding any applicable surcharges).

This total includes the 3.9 percent decrease approved through the General Rate Case, as well as the 2017 escalation year adjustment.

Primary factors contributing to the rate adjustment include reduced water usage, increased water costs and local infrastructure investments.

When will the rate changes take effect?

These new water rates will be implemented effective April 20, 2017.

Benefit to Customers

In this 2016-18 GRC application, customers in the Southwest CSA will benefit from a wide range of investments to address water supply, storage and distribution needs. Additionally, projects are proposed for the destruction of a reservoir, replacement of minor pumping plant and purification equipment, miscellaneous street improvements, and an update of the Southwest System's Urban Water Management Plan.

Following are capsule summaries of key upcoming projects:

- **Chadron Plant Upgrades and Maintenance:** A \$992,000 capital investment is proposed for upgrades and maintenance at the Chadron Plant. Projects include the installation of a drainage pipe along Chadron Avenue to divert water from nearby streets and gutters directly into the Dominguez Channel, and a soil remediation project to protect against groundwater contamination.
- **Dalton Well Maintenance:** To replace the existing motor control center at the Dalton Well No. 1, a \$132,000 capital investment is proposed. The project would significantly improve efficiency and reliability for the Southwest System.
- **Installation of Flow Monitoring Equipment:** In order to provide reliable, efficient operation and control of purchased water, a monitoring and data collection system will be installed at eight Metropolitan Water District (MWD) connections for the Southwest System. This project represents a \$469,000 capital investment.
- **Interconnection Maintenance:** To improve operational efficiencies, this \$380,000 capital investment proposes the destruction of an offline and deteriorating interconnection, and the upgrade of a second interconnection to improve reliability and ease of maintenance in the system.
- **Yukon Plant Maintenance:** In order to mitigate effects of potential earthquake damage to the reservoir at the Yukon Plant, this \$111,000 project calls for the installation of flexible expansion joints on the tank's inlet, outlet and drain lines. An isolation valve is also necessary on the inlet line so the tank does not need to be drained during repairs on piping.
- **Pipeline and Water Main Replacement:** To proactively address pipes, water mains, gate valves and hydrants that need replacement or repairs in the local system, an investment of more than \$45,400,000 is proposed.



- **Meters and Services Installation:** A \$2,256,000 capital investment is proposed to install new meters and connections associated with new service requests and replace leaking services and meters that are not operating properly.

What steps did Golden State Water take to reduce rate increases?

Cost controls to prevent wasteful spending

- Golden State Water has an anti-fraud committee and ethics hotline and the company encourages employees to report any sign of mismanagement or misappropriation of funds.
- The company conducts thorough internal auditing of all services to ensure costs are appropriate.

Appropriate staffing levels and salaries keep labor expenses in line with competitors

- Reduced workforce to improve efficiency without impacting water service.
- Salary for each position is on par with other utilities for similar positions. This results in low employee turnover and minimizes the costs of recruiting and training new employees.
- The cost of funding new employee retirement has been reduced as a result of shifting from a defined-benefit pension program to a defined-contribution program.

Promoting water-use efficiency saves customers money

- Golden State Water's emphasis on water-use efficiency will reduce the amount of additional purchased water that some of its systems require.
- Successful conservation outreach, in some cases, can delay the need for Golden State Water to construct new wells.

Additional GRC Information

The GRC forecasts the following expenses, which may be recovered through water rates:

- Supply expenses
- Operating expenses
- System maintenance
- Administration
- Depreciation of capital investments
- Taxes
- Financing costs and debt servicing for Capital Investment

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